# Message From: Moyse, Brandon [BMoyse@catcapital.com] Sent: 5/14/2014 5:58:44 PM De Alba, Gabriel [gdealba@catcapital.com] To: Michaud, Zach [zmichaud@catcapital.com]; Creighton, Lorne [LCreighton@catcapital.com] CC: Subject: FW: Due diligence request Attachments: WIND Canada Spectrum Memorandum v2 - April 2014.pdf; High-Level Spectrum Solution Matrix.xlsx Please see attached for the spectrum memo and matrix referenced in today's meeting. Brandon Moyse The Catalyst Capital Group Inc. (t): 416.945.3015 (m): 416.270.2902 bmoyse@catcapital.com **From:** McGuire, Dylan [mailto:Dylan.McGuire@morganstanley.com] Sent: Wednesday, May 14, 2014 5:48 PM To: Moyse, Brandon Cc: Michaud, Zach; Creighton, Lorne; Yao, George; Bai, Aoyu; Shaw, Victor Subject: RE: Due diligence request Brandon, Please see the spectrum memo and spectrum matrix attached. The management team is working on a table around roaming payments now and we will provide as soon as possible.

Best,

Dylan

### Dylan McGuire

Morgan Stanley Canada Limited | Investment Banking Division 181 Bay St. Suite 3700 | P.O. Box 776 | Floor 37 Toronto, ON M5J 2T3

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From: Moyse, Brandon [mailto:BMoyse@catcapital.com]  Sent: Wednesday, May 14, 2014 4:22 PM  To: McGuire, Dylan (IBD); Michaud, Zach (zmichaud@catcapital.com)  Cc: Creighton, Lorne; Yao, George (IBD); Bai, Aoyu (IBD); Shaw, Victor (IBD)  Subject: RE: Due diligence request
Hey guys –
Further to our meeting today, can you please follow up on these items:
1) Spectrum memo
2) Spectrum spreadsheet/matrix
3) A table showing how much WIND has paid to each incumbent under roaming agreements and how much WIND has received from each incumbent under roaming agreements. It would be great if this can be broken out by voice minutes/MB usage and if they could quantify what the impact would be under the new arrangement.
Thanks,
Brandon
Brandon Moyse
The Catalyst Capital Group Inc.
(t): 416.945.3015

From: McGuire, Dylan [mailto:Dylan.McGuire@morganstanley.com] Sent: Tuesday, May 13, 2014 9:22 PM To: Michaud, Zach Cc: Moyse, Brandon; Creighton, Lorne; Yao, George; Bai, Aoyu; Shaw, Victor Subject: RE: Due diligence request Zach, Please see the updated model questions list. Best, Dylan Dylan McGuire Morgan Stanley Canada Limited | Investment Banking Division 181 Bay St. Suite 3700 | P.O. Box 776 | Floor 37 Toronto, ON M5J 2T3 Phone: +1 416 943-8445 Fax: +1 416 943-8673 Dylan.McGuire@morganstanley.com Be carbon conscious. Please consider our environment before printing this email. From: Michaud, Zach (zmichaud@catcapital.com) Sent: Tuesday, May 13, 2014 7:51 PM To: McGuire, Dylan (IBD) Cc: Moyse, Brandon; Creighton, Lorne; Yao, George (IBD); Bai, Aoyu (IBD); Shaw, Victor (IBD) Subject: RE: Due diligence request Hey guys,

For the model questions, need to understand the buildup of revenue by plan by region, so they need to show us how they are thinking about this going forward. Also, we need to understand the cost lines and the build up of all those components, not just the growth #s, I want to understand what is actually in those costs.

I'll send comments on the others shortly.
Thanks,
Zach
From: McGuire, Dylan [mailto:Dylan.McGuire@morganstanley.com]  Sent: May-13-14 7:33 PM  To: Michaud, Zach  Cc: Moyse, Brandon; Creighton, Lorne; Yao, George; Bai, Aoyu; Shaw, Victor  Subject: RE: Due diligence request
Zach,
Please see the updated requested list based on our discussion. I've also attached model questions that will go across for the meeting tomorrow morning.
Best,
Dylan
Dylan McGuire  Morgan Stanley Canada Limited   Investment Banking Division  181 Bay St. Suite 3700   P.O. Box 776   Floor 37  Toronto, ON M5J 2T3  Phone: +1 416 943-8445  Fax: +1 416 943-8673  Dylan.McGuire@morganstanley.com  Be carbon conscious. Please consider our environment before printing this email.

From: McGuire, Dylan (IBD)

To: Creighton, Lorne

Sent: Tuesday, May 13, 2014 5:21 PM

CCG0010037-00004

Cc: Michaud, Zach ( <a href="mailto:zmichaud@catcapital.com">zmichaud@catcapital.com</a> ); Moyse, Brandon; Yao, George (IBD); Bai, Aoyu (IBD); Shaw, Victor (IBD) Subject: RE: Due diligence request
Lorne,
As discussed, attached is the latest DD list with priority questions requiring documentation as soon as possible, and model specific questions for tomorrow's meeting.
Please let us know of any comments. Once complete we will revert to UBS and emphasize the need for hard copy documentation, and that a discussion, while helpful, in not a substitute.
Best,
Dylan

#### **Dylan McGuire**

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From: Michaud, Zach (zmichaud@catcapital.com)

**Sent:** Tuesday, May 13, 2014 1:47 PM

To: McGuire, Dylan (IBD)

Cc: Yao, George (IBD); Moyse, Brandon; Creighton, Lorne

Subject: Re: Due diligence request

They need to provide documents though, can you go through the DD list and put together things we need to get asap in a physical form to analyze with my guys. We can't just do everything verbally, even if it's easier for them.

From: McGuire, Dylan
<b>Sent:</b> Tuesday, May 13, 2014 1:30 PM
To: Michaud, Zach
Cc: Yao, George
Subject: FW: Due diligence request
Zach – happy to take the lead on organizing this from our end and liaise with UBS.
If you can provide names of those available for a full day session we will take care of the agenda and remaining logistics.
Best,
Dylan
Dylan McGuire  Morgan Stanley Canada Limited   Investment Banking Division  181 Bay St. Suite 3700   P.O. Box 776   Floor 37  Toronto, ON M5J 2T3  Phone: +1 416 943-8445  Fax: +1 416 943-8673  Dylan.McGuire@morganstanley.com
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From: Yao, George (IBD) Sent: Tuesday, May 13, 2014 1:21 PM To: Turgeon, Francois (francois.turgeon@ubs.com); Michaud, Zach (zmichaud@catcapital.com) Cc: Kunal.Kapoor@ubs.com; turbinecore Subject: RE: Due diligence request
Thanks Francois. We will coordinate on our end and revert.
Regards,

#### George Yao, Vice President

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George.Y.Yao@morganstanley.com

From: Turgeon, Francois (<u>francois.turgeon@ubs.com</u>)

**Sent:** Tuesday, May 13, 2014 12:24 PM

**To:** Michaud, Zach (<u>zmichaud@catcapital.com</u>); Yao, George (IBD)

**Cc:** Kunal.Kapoor@ubs.com **Subject:** Due diligence request

Zach, George,

We went through the due diligence request list you sent us earlier this week (attached) with Wind's management and we think it would be most efficient to have an in person DD session to walks through the list as a lot of the questions are best managed through narrative explanation with reference to certain files. Could you check with relevant people on your team if you would be available for a full day session on Thursday? We will advise on best venue once you confirm

Thanks

Francois

Francois Turgeon
Managing Director
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