## **Peter Fraser**

**From:** Peter Fraser

**Sent:** Friday, August 01, 2014 4:16 PM **To:** Michael Leitner; Lawrence Guffey

**Cc:** Friesel, Jonathan; - Greg Boland; Tony Griffin; Diesbach, Benjy; Patrick Scott;

Robert Goldschein; Sean Berry; Hahn, Adam; Levy, Kevin

**Subject:** RE: RE: Process w VIP

I will dial in then. Peter



Peter Fraser | West Face Capital Inc. 2 Bloor Street East, Suite 3000 | Toronto, ON M4W 1A8 Tel: 647-724-8903 | Fax: 647-724-8910

Email: peter.fraser@westfacecapital.com

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From: Michael Leitner [mailto:Michael.Leitner@tennenbaumcapital.com]

**Sent:** August-01-14 4:13 PM **To:** Lawrence Guffey; Peter Fraser

Cc: Friesel, Jonathan; - Greg Boland; Tony Griffin; Diesbach, Benjy; Patrick Scott; Robert Goldschein; Sean Berry;

Hahn, Adam; Levy, Kevin **Subject:** RE: Process w VIP

Lets do 130pm pst/430pm est. JF cannot join, but just hung up with him. Lets use the number below ....

Int'l Di Redacted
Dial In:
Access

From: Lawrence Guffey [mailto:lg@lgcap.com]

Sent: Friday, August 01, 2014 1:04 PM

To: Peter Fraser

Cc: Michael Leitner; Friesel, Jonathan; - Greg Boland; Tony Griffin; Diesbach, Benjy; Patrick Scott; Robert

Goldschein; Sean Berry; Hahn, Adam; Levy, Kevin

Subject: Re: Process w VIP

Also avail.

On Aug 1, 2014, at 3:46 PM, "Peter Fraser" < peter.fraser@westfacecapital.com > wrote:

I'm available.

Peter Fraser | West Face Capital Inc. 2 Bloor Street East, Suite 3000 | Toronto, ON M4W 1A8 Tel: 647-724-8903 | Fax: 647-724-8910

<image001.jpg> Email: peter.fraser@westfacecapital.com

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**From:** Michael Leitner [mailto:Michael.Leitner@tennenbaumcapital.com]

**Sent:** August-01-14 3:45 PM

To: Friesel, Jonathan; Lawrence Guffey (<a href="mailto:lq@lqcap.com">lq@lqcap.com</a>); - Greg Boland; Tony Griffin; Peter Fraser;

Diesbach, Benjy; Patrick Scott; Robert Goldschein; Sean Berry; Hahn, Adam; Levy, Kevin

Subject: RE: Process w VIP

I just heard that Vimpelcom is taking the Catalyst SPA to the board this weekend. There has been no retrade as of yet, but parties are bracing for it. Suggest we get on a call to discuss. Have some feedback on price levels as well. I'll make myself free for today, but suggest we get a quick call earlier the better ...... I can do 1pm pst (in 15 min) if others can

**From:** Friesel, Jonathan [mailto:JFriesel@oakhillcapital.com]

Sent: Friday, August 01, 2014 10:36 AM

To: Michael Leitner; Lawrence Guffey (Ig@Igcap.com); greg.boland@westfacecapital.com; Tony Griffin; Peter Fraser (peter.fraser@westfacecapital.com); Diesbach, Benjy; Patrick Scott; Robert

Goldschein; Sean Berry; Hahn, Adam; Levy, Kevin

Subject: RE: Process w VIP

We are OK with doing the work. Let's be efficient on the spend. Please include Kevin Levy on the drafts. Thanks. .IF

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**From:** Michael Leitner [mailto:Michael.Leitner@tennenbaumcapital.com ]

Sent: Friday, August 01, 2014 7:18 AM

To: Friesel, Jonathan; Lawrence Guffey (Ig@lgcap.com); greg.boland@westfacecapital.com; Tony Griffin; Peter Fraser (peter.fraser@westfacecapital.com); Diesbach, Benjy; Patrick Scott;

Robert Goldschein; Sean Berry; Hahn, Adam

Subject: Process w VIP **Importance:** High

Presuming we reconcile our models (which should be done today), my strong view is that we need to be in a position to send to VIP a letter summarizing our terms; work process and SPA before the end of their exclusivity. We may elect that we don't send for a variety of tactical reasons, but we should be in a position to do so. Summarizing our process and economic terms are straightforward, and we can hash out over a call amongst principals, but the SPA is not a short work process. We would need to start that today, which requires either MacMillan or Davies and the recognition by all that we're going to incur some additional costs.

Absent an SPA that is close to the last round of VIP comments we received (over the phone), I think our offer is weak. Others should chime in and we can get on a call early today to discuss, but if we're to move on this, we need to get one of our SPAs in a position to be sent out. This requires the weekend to get this into shape and buy in from all 4 co-investors.

Peter and I can work out whose draft to use, but I wouldn't delay on this if we are to be credible.