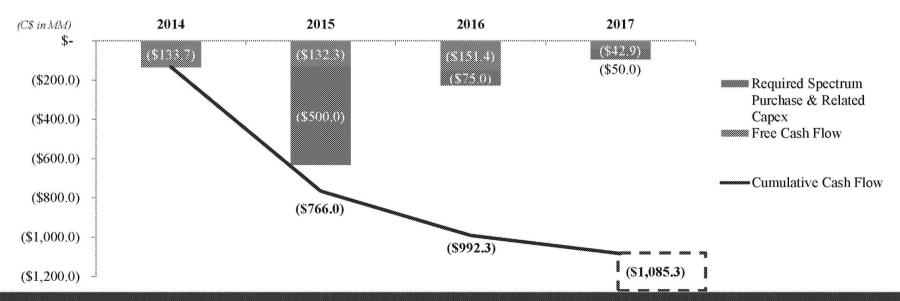


### Overview

- Since our March 27 meeting the environment to achieve the Government's policy objectives has worsened, and the Government could soon be facing CCAA protection / bankruptcy of both Mobilicity and WIND Canada ("WIND")
- Mobilicity is pushing for the third time to approve its sale to TELUS
  - This is now a public battle as the Court has forced mediation
- Mobilicity and its creditors (other than Catalyst) support the Court using its statutory power to approve a transfer of spectrum without regard to Government policy
  - The likely failure of mediation will entrench litigation and the confrontation between the Mobilicity Estate, the Court Approved Monitor, an Ontario Court and the industry incumbents against the Federal Government
- Vimpelcom has abandoned WIND Canada as the investment is worth \$0 to them, and they have refused to inject any additional money into the business. WIND Canada is now in default with its lenders who are pushing to be repaid by issuing a Default Notice and also threatening to file the company for CCAA
  - Catalyst is in advanced discussion with Vimpelcom to buy WIND Canada but this process is facing a deadline to finalize a sale and purchase agreement by May 23
  - Following the Default Notice, on May 31 the lenders can request immediate repayment
- Catalyst has been and will continue to be fully supportive of the Government's policy
  - But we (as is the Government) are running out of time and options
  - Prepared to put large amounts of capital at risk
  - Only Canadian player that can put all the pieces together: capital, spectrum and operational expertise
  - A framework that allows a new player to compete fairly with the incumbents is required options are:
    - Wireless retail business (the feasibility of this business has been severely hindered due to time delays)
    - Wireless wholesale business
- Lack of action by the Government will leave it with poor or no choices, litigation and public criticism

## WIND Canada in Default and in Need of Capital

- WIND Canada was founded in 2009 by originally Egyptian-based Orascom Telecom, but now part of Russian-backed Vimpelcom since an April 2011 merger
- Vimpelcom is estimated to have spent \$1.7B on WIND Canada to date including the \$442MM invested in wireless spectrum during the 2008 auction process
- WIND Canada is expected to generate losses for the next several years and will have negative cash flows until at least 2017
  - The company requires \$450MM to \$500MM of funding until 2017
  - This amount DOES NOT include new spectrum or debt/capital flows
- Without new spectrum, WIND Canada will hit a wall in 2018 or earlier as not converting the network to LTE will render its services obsolete



Control

## **Economics of Creating the 4th Wireless Network**

- Combination of Mobilicity and WIND Canada to create a strong, profitable and competitive national 4th wireless carrier
- Help promote a business strategy that enables competition and consumer pricing in line with Government policy goals
- The feasibility of creating the 4<sup>th</sup> Wireless Network has been reduced due to lack of direction

### **Economic Implications / Requirements**

- WIND Canada purchase price: \$500 million
- Mobilicity purchase price: \$300 million
- Estimated funding of a combined entity's operating losses in the next 3 years: \$500 million
- Total Initial Investment: \$1.3 billion
- LTE network build: \$500 million
- Future spectrum purchases: \$250 million \$500 million
- Required Investment: \$2.05 billion \$2.3 billion

### Mobilicity and WIND Canada: Combined Pro-Forma

(in C\$ 000s unless otherwise noted)

	Mobilicity <sup>(1)</sup>	WIND(2)	Total	Mobilicity	WIND
Spectrum Value (Cost)	243,159	537,825	780,984	31.1%	68.9%
Network Value (Cost)	97,418	277,873	375,291	26.0%	74.0%
Total Subscribers	190,000	649,000	839,000	22.6%	77.4%

#### Notes:

- (1) Mobilicity subscriber data information from Monitor's Report on February 20, 2014. Network value and spectrum value as of June 30, 2013.
- (2) WIND's Canadian spectrum value and network value as of 9/30/12; subscribers from Q4 2013 results announcement on March 6, 2014. Network value represents the reported net value of cell sites and core sites.

## Strategic Options: Option 1 (now severely hindered)

# Option 1 (now severely hindered) — Combination of WIND Canada / Mobilicity to create a 4th National Carrier focused on the retail market:

- Negotiations with Vimpelcom are well advanced but no deal can be completed without establishing a viable regulatory and economic framework. Deadline is May 23, 2014, to complete sale and purchase agreement ("SPA")
- Meets Government policy: delivers to the Consumer while eliminating incumbent dominance

### Requires:

- In due diligence, WIND has confirmed that the business will "hit a wall" in 2018 or earlier without additional spectrum
- Guaranteed regulated wholesale cost and roaming contracts
  - Cost-plus approach towers and roaming
  - Caps on roaming fees
- Potential to partner/exchange/rent spectrum from and to incumbents ("subordinate licensing") to fill spectrum requirements to operate competitive LTE network
- The ability to operate as a retail-only business using incumbents' networks outside license areas to accelerate subscriber growth and move to breakeven quicker
- Ability to exit the investment with no restrictions in 5 years
  - Catalyst will make an undertaking that before selling to an incumbent, it will pursue an IPO or another strategic sale prior to the end of the 5 year period

# Strategic Options: Option 2 (fast becoming only feasible option)

# Option 2 (fast becoming only feasible option) — Combination of WIND Canada / Mobilicity to create a 4th National Carrier focused on the wholesale market:

- Can be used to force competition amongst existing players
- Meets Government policy: delivers to the Consumer via better product offerings, pricing and spectrum utilization

### Requires:

- Potential to partner/exchange/rent spectrum from and to incumbents ("subordinate licensing") to fill spectrum requirements for nationwide communications
- Ability to exit the investment with no restrictions in 5 years
  - Catalyst will make an undertaking that before selling to an incumbent, it will pursue an IPO or another strategic sale prior to the end of the 5 year period

## **Strategic Options: Option 3**

### Option 3 — CCAA Mobilicity Court process sale to Telus without (or with) Government support:

- Without a viable regulatory and economic framework provided by the Government for an alternative transaction (Option 1 or Option 2), Mobilicity's creditors will push for a Telus transaction
- If the Government does not support Mobilicity's sale to Telus, litigation will be used to force a sale
- Litigation will be public and will create confrontation:

Mobilicity Estate
Court Approved Monitor
Ontario Court
Industry Incumbents

Federal Government

- · Catalyst will lose control of the situation while still making money on its investment
- Vimpelcom deal will be off the table reluctantly the Government will be facing a long and inconvenient "front page" battle that will be characterized as a policy failure and Catalyst will have to support the Mobilicity Estate
- Catalyst will continue to support the Government's policy as long as our contractual rights are respected

# **Appendix**

## **Current Environment / Landscape**

Unfortunately, despite the Government's policies, the incumbents have improved their position at the expense of the Consumer. This incumbent strengthening is consistent with developed pure-play / no-bundle wireless industry market trends:

- Spectrum concentration in incumbents' hands despite Government policy
- Incumbents have utilized multiple operational tactics and legal loopholes to limit competition from new entrants (i.e. multiple-brand strategy, retention incentives at time of disconnect, multi-product discount)
- Arbitration process is long, expensive and arduous
- Roaming contracts are not uniform, are not economic and deter competition
- Winners of the 700 MHz Spectrum auction were the incumbents, and without a 4th carrier the Consumer will pay the
  price. Ultimately, the incumbents will never pay for the auction's cost
- Limited traction with establishing a strong 4th carrier in every major market
  - WIND's financial backer, Vimpelcom, has written off its investment in Canada and stopped supporting the company, which is now in default and under threat to file for CCAA / bankruptcy
  - Mobilicity continues to languish in CCAA and is forcing a Court solution (likely to be inconsistent with the Government's policy)
  - Quebecor, controlled by a separatist, is not an appropriate Canadian national champion
    - In addition, Quebecor has not yet recouped its wireless investment in Quebec

## **Current Government Policy and Goals**

- Promote the creation of a 4<sup>th</sup> carrier:
  - Spectrum allocation away from the incumbents
  - Initiation of discussion on regulating roaming rates, contracts and tower sharing
  - Arbitration process to enforce policy mandates
  - Media awareness campaign showing the shortfalls faced by the Canadian consumer
- Focus on the Canadian consumer:
  - Create a strong, profitable 4<sup>th</sup> player that can compete with the incumbents
  - Improve pricing and selection for consumers
  - Introduce innovation back into an oligopolistic market
  - Wireless Code of Conduct:
    - Ability to cancel contracts after two years with no cancellation fees
    - Cap on extra domestic and international data charges
    - Ability to unlock cellphones after 90 days, or immediately if device paid for in full
    - Return cellphones within 15 days if unhappy with service
    - Easy-to-read and easy-to-understand contracts